Manager's Report 4-5-18

Financial Report: The chart shown below is reflective of both revenue and expenses year to date for this fiscal year and the previous fiscal years. We have been very fortunate to have gotten a couple of needed snow storms at just the right times which has allowed us to keep the upper mountain open, add in additional groomed terrain and rebook many of our school groups. This allowed us to bring in some decent revenue and surpassing revenues from both FY 15 and FY16. We have been doing our best to manage expenses and have been keeping a lot of our fixed costs in line with previous years. This will be our last pay period with our seasonal staff on payroll. Starting the 16th of April we will have finished the bulk of our seasonal transition.

| Sales | | FY 11 Actuals | | FY 12 Actuals | | FY 13 Actuals | | FY14 Actuals | | FY15 Actuals | | FY16 Actuals | | FY17 Actuals | | FY18 Actuals | |
|---------------------------|---------|------------------|---------|------------------|---------|------------------|---------|-----------------|---------|-----------------|---------|-----------------|---------|-----------------|---------|-----------------|--|
| | | | | | | | | | | | | | | | | | |
| Ski Lift Fees | \$ | 206,618 | \$ | 244,312 | \$ | 211,458 | \$ | 167,302 | \$ | 11,318 | \$ | 155,260 | \$ | 248,895 | \$ | 104,945 | |
| Advance Ticket | \$ | 117,764 | \$ | 107,994 | \$ | 74,675 | \$ | 92,831 | \$ | 40,456 | \$ | 57,112 | \$ | 99,517 | \$ | 38,034 | |
| Season Ticket | \$ | 90,292 | \$ | 326,217 | \$ | 310,790 | \$ | 331,908 | \$ | 302,261 | \$ | 209,964 | \$ | 198,404 | \$ | 220,732 | |
| On Line Season Pass Sales | \$ | 588,023 | \$ | 475,629 | \$ | 531,364 | \$ | 515,836 | \$ | 461,583 | \$ | 263,080 | \$ | 357,909 | \$ | 461,108 | |
| Bus Fees | \$ | 14,523 | \$ | 12,742 | \$ | 10,122 | \$ | 10.647 | \$ | 2,335 | \$ | 4,153 | \$ | 5,655 | \$ | 4,685 | |
| USER FEES | \$ | 1,120,202 | \$ | 1,289,218 | \$ | 1,272,166 | \$ | 1,262,258 | \$ | 860,534 | \$ | 806,533 | \$ | 1,039,246 | \$ | 917,414 | |
| Retail - Soft G | \$ | 37,697 | \$ | 35,943 | \$ | 30,169 | \$ | 30,802 | \$ | 7,227 | \$ | 31,031 | \$ | 42,333 | \$ | 19,167 | |
| Food Service | \$ | 158,825 | \$ | 174,934 | \$ | 140,450 | \$ | 140.040 | \$ | 33,321 | \$ | 81,343 | \$ | 147,179 | \$ | 80,905 | |
| Ski Repair | \$ | 19,371 | \$ | 28,467 | \$ | 25,675 | \$ | 24,430 | \$ | 12,494 | \$ | 15,353 | \$ | 17,894 | \$ | 20,092 | |
| SALES | \$ | 215,893 | \$ | 239,344 | \$ | 196,294 | \$ | 195,272 | \$ | 53,042 | \$ | 127,728 | \$ | 207,407 | \$ | 120,164 | |
| Locker Rental F | \$ | 55,541 | \$ | 68,568 | \$ | 68,892 | \$ | 68,623 | \$ | 68,476 | \$ | 62,163 | \$ | 63,770 | \$ | 59,495 | |
| Ski Rental | э \$ | 121,189 | ې \$ | 93,660 | ۶ ۶ | 88,663 | ې \$ | 83,211 | ۹ \$ | 21,154 | ې \$ | 43,770 | ې \$ | 120,405 | ې \$ | 71,781 | |
| RENTALS | ₽ \$ | 176,729 | ې \$ | 162,228 | ې \$ | 157,555 | ې \$ | 151,834 | ې \$ | 89,630 | ې \$ | 105,933 | ₽ \$ | 120,405 | ⇒ \$ | 131,276 | |
| Total Sales | \$ | 1.512.824 | \$ | 1,690,790 | \$ | 1,626,015 | \$ | 1,609,364 | \$ | 1.003.206 | \$ | 1.040,194 | \$ | 1.430.828 | \$ | 1.168.854 | |
| Total Bules | Ψ | 1,512,021 | Ψ | 1,050,750 | Ψ | 1,020,015 | 4 | 1,005,501 | 4 | 1,003,200 | Ψ | 1,010,101 | Ψ | 1,130,020 | Ψ | 1,100,051 | |
| Expenses | | | | | | | | | | | | | | | | | |
| Personnel Costs | | | | | | | | | | | | | | | | | |
| Ski Area Administration | \$ | 372,317 | \$ | 314,582 | \$ | 267,602 | \$ | 376,165 | \$ | 370,270 | \$ | 394,728 | \$ | 429,349 | \$ | 408,394 | |
| Ski Rental Shop | \$ | 69,698 | \$ | 54,773 | \$ | 55,570 | \$ | 52,244 | \$ | 27,636 | \$ | 44,980 | \$ | 49,314 | \$ | 38,197 | |
| Ski Patrol Program | \$ | 113,187 | \$ | 117,823 | \$ | 129,528 | \$ | 121,718 | \$ | 66,610 | \$ | 102,702 | \$ | 110,305 | \$ | 90,301 | |
| Lift Operation Program | \$ | 217,416 | \$ | 205,245 | \$ | 186,790 | \$ | 72,160 | \$ | 30,894 | \$ | 74,185 | \$ | 95,796 | \$ | 56,860 | |
| Maintenance Program | \$ | 94,667 | \$ | 137,766 | \$ | 111,705 | \$ | 145,921 | \$ | 100,641 | \$ | 100,361 | \$ | 138,768 | \$ | 109,510 | |
| Lodge Operations Program | \$ | 68,845 | \$ | 46,876 | \$ | 79,808 | \$ | 63,570 | \$ | 36,452 | \$ | 56,958 | \$ | 50,466 | \$ | 56,563 | |
| Food Service | \$ | 42,257 | \$ | 35,083 | \$ | 34,800 | \$ | 33,521 | \$ | 18,223 | \$ | 21,514 | \$ | 32,338 | \$ | 27,035 | |
| Marketing/Special Events | \$ | - | \$ | 28,307 | \$ | 24,838 | \$ | 23,062 | \$ | 12,451 | \$ | 21,600 | \$ | 26,964 | \$ | 17,358 | |
| Ski School Program | \$ | 140,387 | \$ | 110,329 | \$ | 144,011 | \$ | 167,583 | \$ | 113,093 | \$ | 103,149 | \$ | 156,704 | \$ | 101,407 | |
| Total Personnel Costs | \$ | 1,118,773 | \$ | 1,050,784 | \$ | 1,034,651 | \$ | 1,055,943 | \$ | 776,270 | \$ | 920,179 | \$ | 1,090,005 | \$ | 905,625 | |
| Other Expenses | | | - | | | | | | _ | | | | _ | | | | |
| Ski Area Administration | \$ | 234,596 | \$ | 269,014 | \$ | 267,969 | \$ | 270,298 | \$ | 261,947 | \$ | 261,439 | \$ | 264,331 | \$ | 261,824 | |
| Ski Rental Shop | \$ | 38,529 | \$ | 45,963 | \$ | 33,674 | \$ | 31,435 | \$ | 26,399 | \$ | 20,916 | \$ | 29,331 | \$ | 28,329 | |
| Ski Patrol Program | \$ | 9,631 | \$ | 9,496 | \$ | 24,522 | \$ | 16,921 | \$ | 13,851 | \$ | 8,358 | \$ | 7,648 | \$ | 10,491 | |
| Lift Operation Program | \$ | 32,756 | \$ | 13,932 | \$ | 15,365 | \$ | 10,477 | \$ | 12,737 | \$ | 12,583 | \$ | 13,918 | \$ | 9,306 | |
| Maintenance Program | \$ | 79,447 | \$ | 84,109 | \$ | 61,032 | \$ | 88,889 | \$ | 43,196 | \$ | 29,203 | \$ | 48,892 | \$ | 45,520 | |
| Lodge Operations Program | \$ | 62,562 | \$ | 39,531 | \$ | 44,465 | \$ | 39,603 | \$ | 43,988 | \$ | 54,911 | \$ | 53,095 | \$ | 64,126 | |
| Food Service | \$ | 66,041 | \$ | 70,964 | \$ | 69,152 | \$ | 67,978 | \$ | 23,512 | \$ | 53,150 | \$ | 70,326 | \$ | 42,174 | |
| Marketing/Special Events | \$ | 40,326 | \$ | 32,164 | \$ | 37,980 | \$ | 35,281 | \$ | 27,070 | \$ | 29,017 | \$ | 30,428 | \$ | 31,468 | |
| Building Maint/Utilities | \$ | 67,126 | \$ | 66,211 | \$ | 54,844 | \$ | 56,993 | \$ | 53,071 | \$ | 51,913 | \$ | 55,345 | \$ | 58,009 | |
| Ski School Program | \$ | 4,510 | \$ | 4,784 | \$ | 1,921 | \$ | 3,349 | \$ | 3,542 | \$ | 1,402 | \$ | 3,055 | \$ | 2,909 | |
| Equipment Replacement | \$ | 66,666 | \$ | 66,667 | \$ | 66,667 | \$ | 66,667 | \$ | 66,667 | \$ | 66,667 | \$ | 75,000 | \$ | 66,664 | |
| Vehicle Maintenance | \$ | 41,563 | \$ | 35,259 | \$ | 9,196 | \$ | 32,818 | \$ | 13,928 | \$ | 21,133 | \$ | 32,668 | \$ | 28,762 | |
| Total Other Expenses | \$ | 743,752 | \$ | 738,093 | \$ | 686,787 | \$ | | \$ | 589,907 | \$ | 610,692 | \$ | 684,036 | \$ | 649,581 | |
| | | | | | | | | | | | | | | | _ | | |
| Total Costs | \$ | 1,862,525 | \$ | 1,788,877 | \$ | 1,721,438 | \$ | 1,776,652 | \$ | 1,366,177 | \$ | 1,530,870 | \$ | 1,774,041 | \$ | 1,555,206 | |

Mountain Operations: We are going to be transitioning into the summer mode over the next two weeks putting all of Patrols signage and ropes away. The lift crew will also be stripping all of the chair pads off and starting in on some lift projects. We will also be taking advantage of the remaining snow pack to use the snowcat and cargo basket to haul some loads of gravel up onto the ridge in preparation for summer trail projects.

Summer Projects: We are in the process of compiling the list of summer projects to accomplish this year. The list is quite large and we are going to be prioritizing the list over the next two weeks. Top on the list this summer is finishing of the top Ptarmigan ramp. CBJ Engineering should have a better idea of timeline for the construction by early May. Right now the thought is that construction will likely begin midsummer.

The other top projects are to continue with lift repair especially trouble shooting some of the electrical systems, increasing the water flow through the culvers that run under the summer road by valve city, installation of a new boiler into the Fishcreek Lodge, Repair of the water lines to the caretaker cabin, repairs and updates to the water treatment plant, repair of some of the snowmaking lines, modifications and paint to lift motor rooms to keep snow and ice off of the bull wheels, and general repair to the Snowcats, trucks, snow guns and groomers.

In addition to these projects Brain has a list of trail areas that need brushing and continued gladding work as well as some hardening of trails along the ridge that need to be finished up. We are planning to have a snowmaking consultant visit the mountain in late April to help give some guidance to the expansion ideas that we have been working on. We are also planning to have the mountain bike consultant up early to mid-summer to perform the feasibility study that we have been discussing as well to help guide future development.

Staffing Needs: As you can see from the list above there is a lot of work to get accomplished and in order to achieve this we have the need to recruit for one more lift mechanic and a Capital Project Leader.